

Prof. Dr. Yudan Whulanza
Editor-in-Chief
International Journal of Technology (IJTech)

Dear Prof. Whulanza,

We sincerely thank you and the reviewers for the time and effort devoted to evaluating our manuscript entitled:

“Coordination and Risk Governance in Indonesia’s IKN Megaproject: The Mediating Role of Programme Implementation.”

We greatly appreciate the constructive and insightful comments provided. In response to the decision of “*Need to be Revised*,” we have carefully revised the manuscript to address all editorial and reviewer concerns. All modifications have been highlighted in the revised version as requested, and a detailed point-by-point response to each comment is provided in the accompanying response letter.

The major revisions include:

1. Strengthening of the Theoretical Framing and Research Gap

- The introduction has been refined to sharpen the research gap into clearly articulated and testable claims.
- The conceptual framework has been clarified to ensure consistency between the theoretical model and the PLS-SEM structural model.
- Direct governance–performance relationships have been explicitly incorporated and theoretically justified.

2. Methodological Enhancements

- Clear explanation of sampling rationale, respondent selection criteria, and justification of sample adequacy for PLS-SEM.
- Full development of testable hypotheses (H1–H9).
- Detailed measurement specification, including construct operationalisation and indicator development.
- Addition of common method bias assessment (procedural and statistical remedies).
- Inclusion of Measurement Invariance of Composite Models (MICOM) prior to Multi-Group Analysis.

3. Improved Results Presentation

- Structural model figures revised to display standardized coefficients and R^2 only.
- Comprehensive hypothesis testing tables including β , t-values, p-values, confidence intervals, effect sizes (f^2), and mediation statistics (VAF).
- Clear reporting of multi-group comparison results.
- Strengthened qualitative–quantitative integration through explicit evidence mapping.

4. Expanded Discussion and Practical Implications

- Addition of typology-contingent governance design implications.
- Clarification of boundary conditions and study limitations.
- Strengthened theoretical contribution to megaproject governance literature.

5. Reference and Formatting Improvements

- References have been updated and aligned with IJTech format.
- Journal alignment has been strengthened by incorporating relevant IJTech publications.
- All formatting inconsistencies have been corrected.

We believe that these revisions substantially improve the manuscript's theoretical clarity, methodological rigor, and practical relevance. The revised paper now provides a clearer empirical contribution by demonstrating typology-contingent governance effects and validating programme implementation as a mediating mechanism within a megaproject environment.

We sincerely hope that the revised manuscript meets the standards of the *International Journal of Technology*, and we would be grateful for the opportunity to have it reconsidered for publication.

Thank you again for your valuable feedback and consideration.

Yours sincerely,

Rafama Dewi